FINDINGS AND RECOMMENDATIONS

Findings

1. A number of stakeholders agree that the lack of transparency is an issue. Transparency is poor, or not existent in some cases. The Procurement Law does not assert on transparent procurement. As a result, the procurement process does not reflect in the decision-making process. The PEs and contractors are also attributes on the delivery of infrastructure projects. To enhance transparency in the delivery of infrastructure projects, the procurement of projects need to be reviewed.

2. The Management of Public Works in Afghanistan is facing many challenges and problems during implementation and operation phases of the project. The main causes of cost and time overrun are related to the procurement of projects. The management of quality in the delivery of infrastructure projects has been handed over projects. The construction shortcomings witnessed on recently selected projects are a matter of concern.

3. The construction shortcomings witnessed on recently selected projects are a matter of concern. In ongoing projects, there is lack of supervision expertise and capacity in the Project Preparation processes and build more key information on projects. The main causes of cost and time overrun are related to the procurement of projects. 

Recommendations

4. The public sector has a crucial role in developing a transparent procurement process. It is suggested the procurement entities and communities in the decision making to take more responsibilities in the procurement of infrastructure projects. The procurement entities shall develop transparent way.

Responsible

CoST

WHAT IS ASSURANCE REPORT?

CoST promotes transparency and accountability through an independent review of the disclosed data on infrastructure projects. The assurance process validates technical data, interprets it into plain language and identifies issues of concern. This helps stakeholders to understand the main issues and acts as a basis for holding decision-makers accountable.
SELECTED PROJECTS FOR ASSURANCE REPORT

TENDER PERIOD
Average tendering period (10 months)

LEVEL OF COMPETITION
Average competition level: 5.67 bid per project

NUMBER OF COMPANIES PARTICIPATING IN THE BIDDING PROCESS

COST OVERRUN
Average cost overrun: 18.7%

Causes of Cost Overrun of the Selected Projects

TIME OVERRUN
Average time overrun: 119%

Causes of Time Overrun

DISCLOSURE LEVEL IN COMPARISON WITH COST INFRASTRUCTURE DATA STANDARDS (IDS)

Proactive Disclosure Level:
- 27% (procurement announcement and award decision)

Reactive Disclosure Level:
- 68% (conditional)

DISCLOSURE AT ENTITY LEVEL

P1. Doshi to Pul-e-Khumri asphalt Road
USD 22,000,000

P2. Kabul to Logar Road
USD 337,460,000

P3. Sharbagha Rural Village to Eshan Khalifa Chal Rural Road
AFN 597,431,239

P4. Kandahar Airport Road
AFN 2,737,201,660.63

P5. Waras Rural Tertiary Road
USD 70,015,810

P6. Gara Hindu Village Rezaising Wall
USD 419,787.31

DISCLOSURE LEVEL IN COMPARISON WITH COST IDS

Proactive Disclosure
- 6% (conditional)

Reactive Disclosure
- 94% (conditional)